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Assignment Submitted



1.

***Artifact for Leadership Strategies ELA 5330***

***Research Paper***

According to research done on the Effective Schools Movement, Kathleen Cotton identified 25 categories which positively impact students' attitudes, achievement, dropout rates, and behavior, as well as teachers' attitudes.

1. Identify your three choices from Cotton’s  list (***below***) in terms of overall importance in the educational setting.
2. Discuss why you chose these items as the most important, and identify how effective educational leaders can utilize techniques which lead to the achievement of these objectives, using examples and research to illustrate.
3. Specific criteria for writing artifact are listed below Cotton’s 25 items.

**The 25 items iterated by Cotton are:**

1. Classroom observation and feedback to teachers
2. Collaboration
3. Communication and interaction
4. Discussion of instructional issues
5. Emotional and interpersonal support
6. High expectation for student learning
7. Instructional leadership
8. Monitoring student progress and shared findings
9. Norm of continuous improve
10. Ongoing pursuit of high levels of student learning
11. Parent and community outreach and involvement
12. Positive and supportive climate
13. Professional development opportunities and resources
14. Protecting instructional time
15. Recognition of student and staff achievement
16. Rituals, ceremonies, and other symbolic actions
17. Role modeling
18. Safe and orderly environment
19. Self-confidence, responsibility and perseverance
20. Shared leadership, decision making, and staff empowerment
21. Support of risk taking
22. Support of teachers’ autonomy
23. Use of student progress for program improvement
24. Visibility and accessibility
25. Vision and goals focused on high levels of student learning

**REQUIREMENTS AND DOCUMENTATION:** The paper should be 5 paragraphs (two-pages), double-spaced, one inch margins on all four sides of the page. It should include a heading with your name, and date on the top left of first page and a centered title. It should be typed in Times Roman, 12 point font, and all paragraphs should be indented. Your Artifact is to be in full APA format, and a minimum of three references are required. Word count should be between 1000 and 3000 words total, not including a reference list.

This is a culminating activity for this course which is meant to encompass your understanding of several topics and concepts in Leadership Strategies. This paper will have a value of up to 200 points.

Please upload your finished assignment into the **Unit 8 Drop Box** with the title: Course number\_Artifact\_Last name\_First Name

Example: ELA5330\_1220\_ILL41\_Artifact\_Smith\_Suzie

Please review the grading rubric in Course Materials (Unit 1) for information on how your essay will be evaluated.

**Organizational Structure of the Essay**

**Title Page: Include your name, course, and date**

**Include an Introduction paragraph (2-3 sentences).** Provide background and context for belief. Write a strong, clear thesis (last sentence of the introduction paragraph) that relates to your philosophy.

**Body Paragraphs-**

1 well-developed paragraph – explaining your first belief and/or strategy.

2 well-developed paragraph – explaining your second belief and/or strategy.

3 well-developed paragraph – explaining your third belief and/or strategy.

4 …

5 …

**Conclusion paragraph** – reiterates your beginning statement and ties the paper together.